

CAMHS Redesign Options - Lancashire County Council Response

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Executive Summary

The Lancashire Children and Young People's Emotional Wellbeing and Mental Health Transformation Programme has developed an Options Appraisal for the redesign of Child and Adolescent Mental Health Services (CAMHS). The Options Appraisal was due to be presented to the Collaborative Commissioning Board (CCB) on 13th June 2017.

Whilst recognising the progress being made by the Transformation Programme, County Council Officers will make a formal recommendation to Cabinet Members in August 2017 that the Redesign Proposals are not fully endorsed by the County Council unless the key issues identified within the body of this report are addressed.

Recommendation/s

The Health and Wellbeing Board is recommended to:

- Note that the County Council does not intend to support all the proposals presented to CCB on 13th June 2017
- Consider the key issues raised and actions that can be taken through the Health and Wellbeing Board to ensure an appropriate approach to investment and delivery model across the Sustainability and Transformation Plan (STP) footprint. For example, to recommend that additional funding secured through the STP contributes to investment in proactive earlier interventions to prevent the need for more specialist clinical services.

Background

The Lancashire Children and Young People's Emotional Wellbeing and Mental Health Transformation Programme has developed an Options Appraisal for the redesign of Child and Adolescent Mental Health Services (CAMHS). A report is due to be considered by the Lancashire Collaborative Commissioning Board (CCB) on the 13th June 2017, which seeks endorsement from CCB to initiate a CAMHS redesign project, with a recommended approach to project scope and securing providers.

The draft report recommended that the scope of the project will include all NHS funded services (partially or full) that could or should deliver activity towards the new national CAMHS access target and gave consideration to options for securing the new model of service (the care model) through a clear and rigorous commercial roadmap.

The report was considered by the County Council's Management Team on 31 May 2017. A number of observations were made concerning the proposals including:

- Should the national access target be met, 65% of children and young people in Lancashire with a diagnosable mental health condition (circa 20k) will not be in treatment with an NHS community funded service
- The ongoing challenges in the variation of spend per prevalent population. On the Lancashire County Council footprint this varies from £316 (Lancashire North CCG) to £539 (Fylde and Wyre CCG). On a pan Lancashire footprint this increases to £806 (Blackpool CCG). Whilst there may be explanation for some of this historical variation in spend, the County Council continues to have concerns about differing investment, differing service provision and outcomes. The proposals, and wider Transformation Programme for Children and Young People's Emotional Wellbeing and Mental Health, does not address this issue. The Options Appraisal recognises that the Transformation Plan is not going to enable the achievement of an equitable position unless there is a Sustainability and Transformation Plan (STP) wide approach, which describes solutions for moving forward
- Concern that whilst standards and targets would be set at an STP level and design would also take place at an STP level, the Local Delivery Plan delivery (LDP) would be influenced by local investment decisions and perpetuate the existing variation in provision and outcomes.

Whilst recognising the progress being made by the Transformation Programme, County Council Officers did not intend to support all the proposals presented to CCB on the 13th June 2017 and in August 2017 will make a formal recommendation to Cabinet Members that the Redesign Proposals are not fully endorsed by the County Council unless the key issues identified above are addressed.

The proposed redesign assumes that current investment in services not in scope (such as resilience programmes and early help interventions funded by Local Authorities) will be ongoing and that health and social care will continue to work together to align all services to the THRIVE model. County Council Officers will make a recommendation to Cabinet in August 2017 that the current levels of investment in such services is maintained were possible and that the County Council continues to support and influence the Transformation Programme through the Programme Board.

List of background papers

Lancashire CYP Emotional Wellbeing and Mental Health Transformation Programme Quarterly Update Presented to the Lancashire Health and Wellbeing Board
Monday, 24th October, 2016

<http://council.lancashire.gov.uk/ieListDocuments.aspx?CId=825&MId=5299&Ver=4>

Lancashire CYP Emotional Wellbeing and Mental Health Transformation Programme Update Presented to the Lancashire Health and Wellbeing Board 13 June 2016

<http://council.lancashire.gov.uk/ieListDocuments.aspx?CId=825&MId=5297&Ver=4>

Lancashire Children and Young People Resilience, Emotional Wellbeing and Mental Health Transformation Plan Presented to the Lancashire Health and Wellbeing Board 29 October 2015 <http://council.lancashire.gov.uk/ieListDocuments.aspx?CId=825&MId=3971&Ver=4>

Children and Young People's Emotional Health and Wellbeing Services Update Presented to the Lancashire Health and Wellbeing Board 5th June 2015
<http://council.lancashire.gov.uk/ieListDocuments.aspx?CId=825&MId=4996&Ver=4>